Full-year 2023 presentation

Webcast 8 February 2024





Agenda and presenters

- Q4 highlights
- Full-year highlights
- Performance
 - European tablet sales
 - Global sales and market trends
 - \circ Financials
- Strategy
 - o Growth formula
 - Strategic review
- 2024 outlook
- Q&A session



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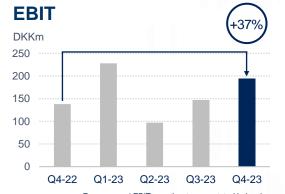
This presentation contains forward-looking statements, including forecasts of future revenue and operating profit, as well as expected business-related events. Such statements are subject to risks and uncertainties, as various factors, some of which are beyond ALK's control, may cause actual results and performance to differ materially from the forecasts made in this presentation. The coronavirus pandemic, and the extent and duration of countermeasures against the virus, represent additional uncertainties that may also affect forward-looking statements.

Q4: Solid results as expected

Results in line with full-year outlook

- 10% growth in total revenue
- 19% growth in global tablet sales
- Rebound in European tablet sales continued
- Review of business strategy initiated

Revenue



Revenue and EBIT growth rates are stated in local currencies



FY: Financial and strategic progress

Progress expected to continue in 2024

- 9% organic revenue growth in challenging environment
- EBIT up 50% on sales growth, margin expansion and efficiencies
- Initiatives to extend the respiratory tablet portfolio's reach
- Science-based CO₂ reduction targets approved



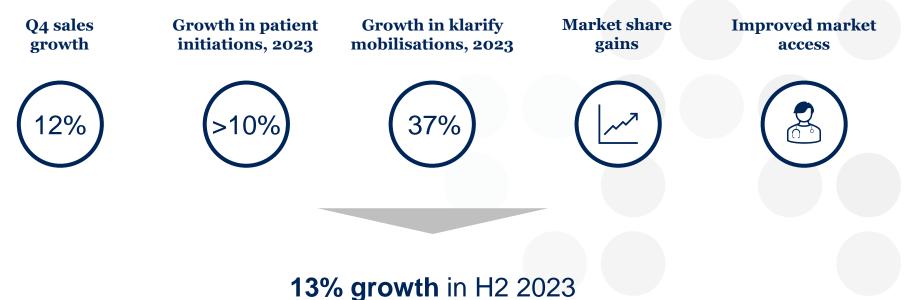
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Update on European tablet sales

Q4 sales exceeded expectations slightly

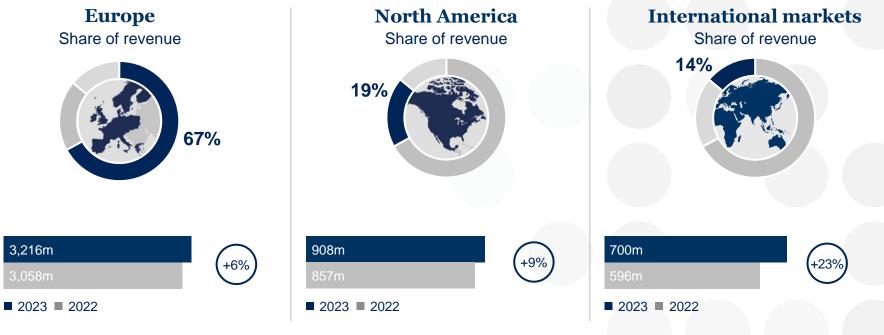


Growth expected to sustain in 2024



Growth in all sales regions

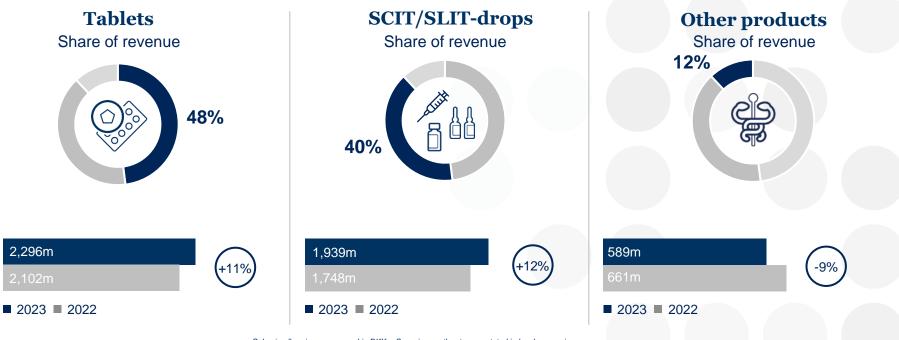
Full-year market trends





Double-digit growth in tablet and SCIT sales

Full-year market trends



Sales in all regions expressed in DKK - Organic growth rates are stated in local currencies



Sales growth drives margin improvements

Full-year results

DKK million	2022	2023	Change
Revenue	4,511	4,824	+9%
Gross profit	2,791	3,035	
Gross margin	62%	63%	
Capacity costs	2,322	2,371	+3%
Cap. cost to revenue	51%	49%	
EBIT	470	666	+50%
EBIT-margin	10%	14%	
Free cash flow	65	292	

Gross profit DKKm Gross profit – Margin % % 3.200 65 2.400 1.600 60 800 55 Ω 2019 2020 2021 2022 2023

Capacity costs



Key strategic achievements

- ~2.4 million patients treated Net increase of 0.2 million AIT patients offset by fewer Jext[®] patients Over 960.000 consumers mobilised via klarify
- Tablet growth in Europe restored From 0% in H1 to 13% sales growth in H2
- Double-digit tablet growth in Japan & North America
 Torii partnership expanded with GRAZAX®
- Double-digit SCIT growth in China & Europe
 Ongoing regulatory review of ACARIZAX[®] in China
- Successful completion of paediatric Phase 3 trials ACARIZAX[®] and ITULAZAX[®] tablets
- Stepping into wider allergy space Positive interim findings from peanut phase 1 trial



Key strategic must-wins

- Keep momentum and grow Help more people with allergy; Increase revenues and earnings
- Sustain robust tablet growth Europe, Japan and North America
- Succeed with regulatory filings for tablets Europe, North America and China
- **Progress further into wider allergy space** Phase I/II with tablet for peanut allergy; decide on next steps in anaphylaxis
- Complete review of business strategy Careful prioritisation of opportunities; Free up resources to fund growth investments and deliver on ambitions
- Changes to current financial ambitions not expected ~10% revenue growth and ~25% EBIT margin





Full-year outlook

2024

Growth in

EBIT

Margin

local currencies

Revenue

9-12%

17-19%

Assumptions

• Double-digit growth in tablet sales – EU sales growth to rebound to a level well above 2023

• Continued growth for SCIT/SLIT, although at a lower rate than in 2023

- · Sales of other products to resume growth
- Gross margin on par or slightly above last year
- R&D costs to decline to ~10% of revenue
- Single-digit increase in Sales & Marketing costs
- Slight decline in Administrative expenses
- Lower capacity cost to revenue ratio





Q&A session



Upcoming news and events

- 9 February Roadshow, Copenhagen
- 27 February Roadshow, London
- 29 February Roadshow, Paris
 - 5 March Carnegie Nordic Healthcare, Stockholm
 - 14 March Annual General Meeting
 - **3 May** Three-month interim report (Q1) 2024



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